

Integrating social, financial, and legal systems into environmental design projects

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Overview

- Introduction to Invisible Structures
- Permaculture Ethics, Principles, and Domains
- Social Arrangements
- Legal
- Financial
- Example: PPCC's Sustainability Garden
- Workshop

Introduction to Invisible Structures

What are invisible structures?

- Definition
 - Invisible systems that support or degrade the process of designing institutions and cultures that are in harmony with nature and work toward the common good of society.
- Process
 - Deconstructing and reconstructing systems
- Strategy
 - Determine what the system was supposed to deliver
 - Design a better system
 - People should support the better system making the old system obsolete

(Taken and adapted from [Bill Mollison](#))

Examples of Visible and Invisible Structures

Visible

- Water Systems
- Food Systems
- Built Environment
- Ecology

Invisible

- Ethics
- Social
- Legal
- Financial

Levels of Invisible Structures

Level One

- Standardized
- Smooth-functioning
- At least three mutual benefits

Levels of Invisible Structures

Level Two

- Beliefs
 - Spiritual
 - Worldviews
 - Closed vs Open
- Ethics and Values
 - Conservation
 - Community
 - Less fortunate
- Behaviors
 - Predispositions
 - Nurture
 - Unexamined Assumptions

Permaculture Ethics, Principles, and Domains

Permaculture Ethics



Creatively Use & Respond to Change
(envision possibilities and
intervene in effective ways)

Use Edges; Value the Marginal
(important things happen
at the intersections)



Observe and Interact
(pay attention)

Use & Value Diversity
(diversity leads to
greater resilience)



Care for the Earth



Catch and Store Energy
(harvest while it's abundant)

Use Small, Slow Solutions
(local resources & responses,
manageable scale)



Obtain a Yield
(make sure you're
getting valuable results)

Integrate
(capitalize on how
things work together)



Fair Share



Care for People



Self-Regulate; Accept Feedback
(be open to modify
dysfunctional behaviours)

Design from Pattern to Detail
(observe natural/social patterns
and apply them to design)



Produce No Waste



Use & Value Renewables
(reduce dependency
on scarce resources)

Permaculture Flower

The permaculture journey begins with the Ethics and Design Principles and moves through the key domains required to create a sustainable culture. The spiral evolutionary path joins together these domains, initially at a personal and local level, and then proceeding to the collective and global level.

Some of the specific fields, design systems and solutions that have been associated with the wider view of permaculture are listed below.

Land & Nature Stewardship

Bio-intensive gardening	Holistic Rangeland Management
Forest gardening	Natural Sequence Farming
Seed saving	Agroforestry
Organic agriculture	Nature-based forestry
Biodynamics	Integrated aquaculture
Natural Farming	Wild harvesting & hunting
Keyline water harvesting	Gleaning

Building

Passive solar design	Earth sheltered construction
Natural construction materials	Natural disaster resistant construction
Water harvesting & Waste Reuse	Owner building
Biotechture	Pattern Language

Tools & Technology

Reuse & creative recycling	Bio-char from forest wastes
Hand Tools	Co-generation
Bicycles and electric bikes	Micro-hydro & small scale wind
Efficient & low pollution wood stoves	Grid-tied renewable power generation
Fuels from organic wastes	Energy storage
Wood Gasification	Transition engineering

Education & Culture

Home Schooling	Social ecology
Waldorf education	Action Research
Participatory arts and music	Transition culture

Health & Spiritual Well-Being

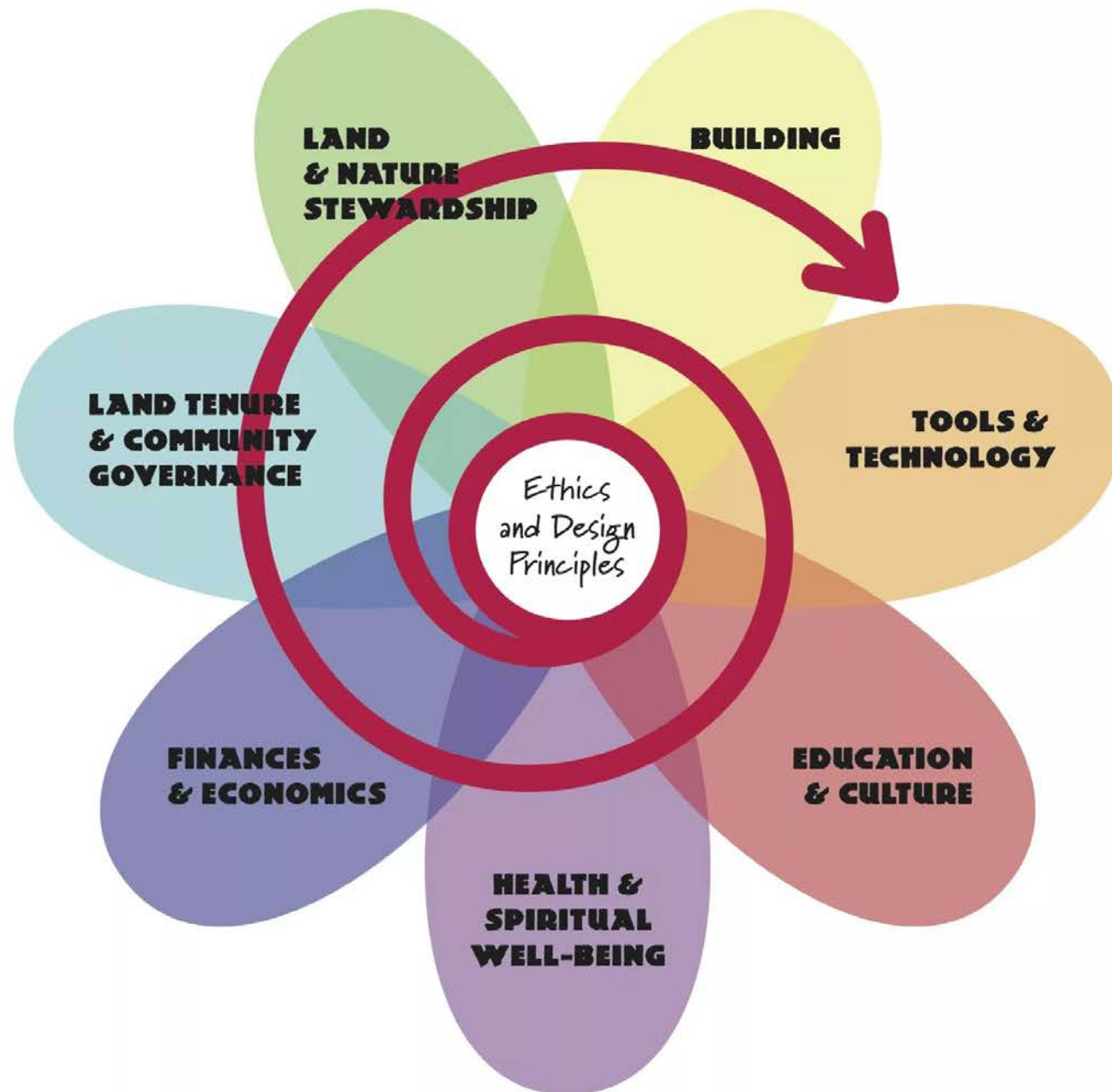
Home birth & Breast feeding	Spirit of place, indigenous
Complementary & Wholistic Medicine	cultural revival
Yoga, Tai Chi & other	Dying with dignity
body/mind/spirit disciplines	

Finances & Economics

Local and regional currencies	Wwoofing & similar networks
Carpooling, Ride sharing & Car share	Tradable Energy Quotas
Ethical Investment & Fair Trade	Life Cycle Analysis & Emergy
Farmers markets & Community	Accounting
Supported Agriculture (CSA)	

Land Tenure & Community Governance

Cooperatives & Body Corporates	Open Space Technology &
Cohousing & Ecovillages	Consensus Decision Making
Native Title and traditional use rights	



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Social Arrangements

Who Owns the Project?

- Who do you need to get permission from?
- Who is going to be on the design team?
- Who is going to maintain the design?
- Who is going to be influenced by the design?

How are decisions made?

- Consensus
 - Formal Hierarchy
 - Informal Hierarchy
 - Committee
 - Voting
- Challenges to effective decision making
 - Not enough information
 - Too much information
 - See the tree through the forest
 - Too many people
 - Vested interests
 - No emotional attachment

Source: [Skills You Need](#)

Legal

Who has the rules?

- Global
- Federal
- State
- County
- City
- Institutional
- Stakeholders

- How do they align or contradict each other?
- How do they impact your project?
- How can they be improved?

What are the rules?

- Non-profit
 - Business
 - Buildings
 - Cities and Counties
 - State
 - Federal
 - International
- Why are they in place?
 - How do they influence your project?

Financial

What are the costs of your project?

- Labor
 - Materials
 - Maintenance
 - Improvements
 - Expansion
- What are the short and long-term costs?
 - Assign a value to the intangible benefits.
 - What is the Return on Investment (ROI)?

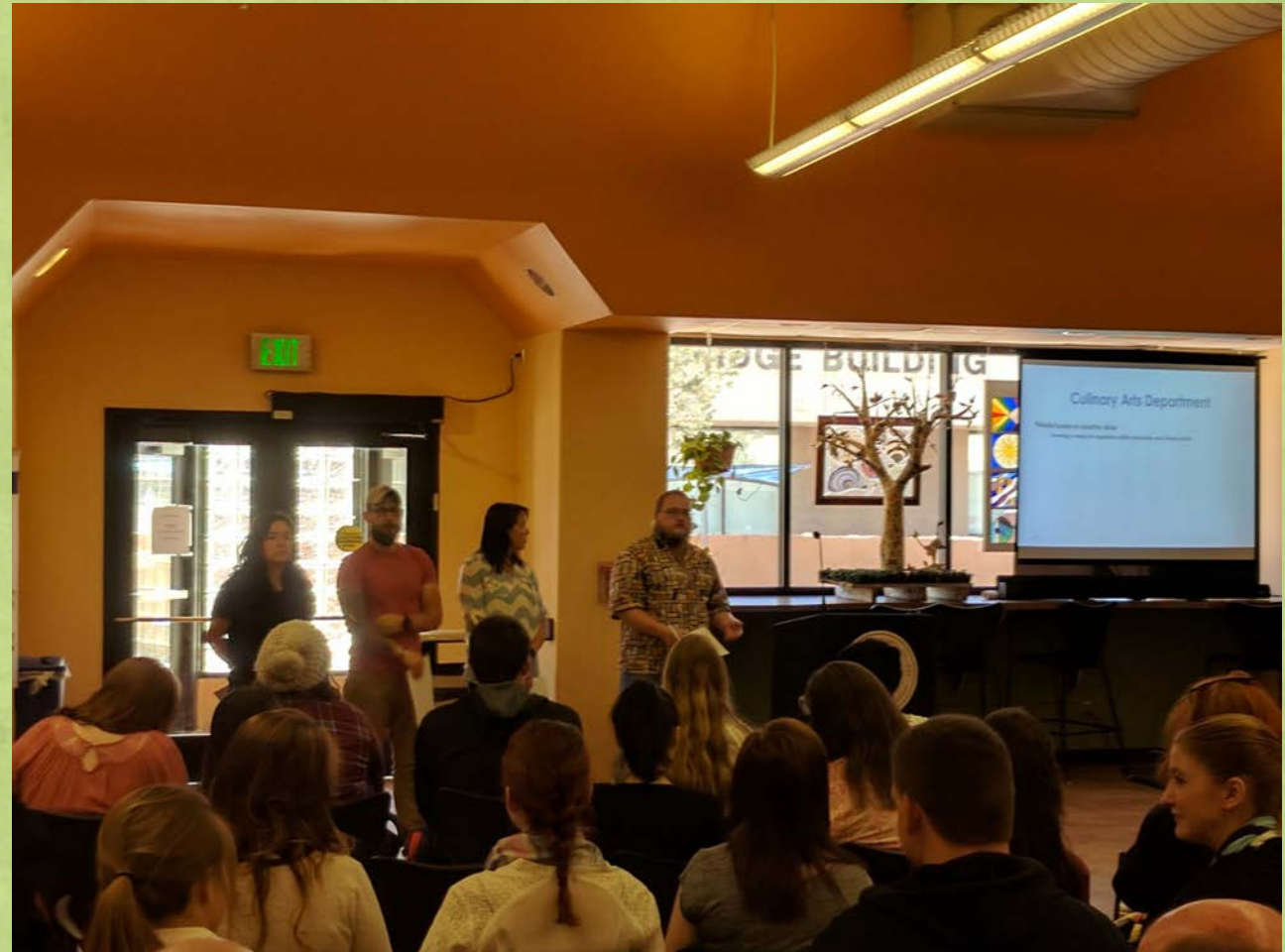
What funding mechanisms are available?

- Donations
 - Money
 - In-kind
 - Grants
 - Federal
 - State
 - County
 - Foundation
 - Private
 - Homeowner
 - Investors
 - Revolving Fund
- How much is available?
 - What are the terms?
 - What are the trade-offs?

Example: PPCC's Sustainability Garden

Interview Stakeholders

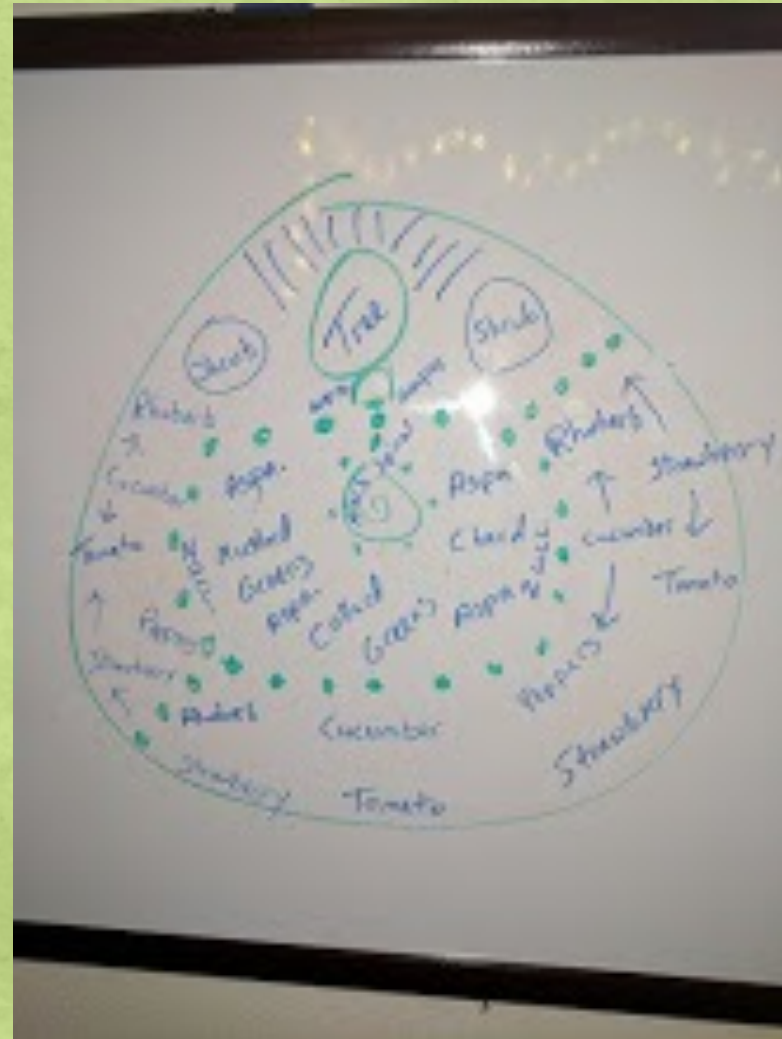
- Ethics and Principles
 - Earth Care
 - People Care
 - Fair Share
- Social Arrangement
 - Who owns the project?
 - How are decisions made?
- Legal
 - Who has the rules?
 - What are the rules?



Organize and Teach Design Teams



Incorporate and Improve Designs



Implement Designs

- Financial
 - Who owns the project?
 - How are decisions made?



Final Design



- Future Expansion

Team Activity

Team Activity

Quickly brainstorm how these invisible structures relate to your designs.

- Permaculture Ethics, Principles, and Domains
- Social Arrangements
- Legal
- Financial

Questions?